



PROVOST'S QUARTERLY REPORT

FIRST QUARTER
FY 2017-2018

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MESSAGE FROM THE EXECUTIVE VICE PRESIDENT AND PROVOST

This installment of the “checkerboard” report covers news from the schools for the first quarter of FY 17-18—July through September. As such, it is not surprising that the events of August 11 and 12 affect our thoughts about and reactions to the quarter. You will see that each school and the Library have opened with a recounting of how their community dealt with those events and the aftermath.

Although it will take some time to assess the full impact of these events, I believe that the schools and University are well on the road to recovery. The administration supported student leaders who organized a candlelight vigil on August 16 to replace the images of torches and show love and support for our University and community—an estimated 7000 community members attended. The working group led by Dean Risa Goluboff has been meeting regularly, and producing communications and recommendations that aid in ongoing healing as well as recommit us to our mission and purpose.

The impact of August’s events on enrollments will be a subject of future quarterly reports, but as a preview: we have seen a record number of early applications for next year’s undergraduate class. All categories are at record highs except applications from African Americans, which are second highest only to last year’s number. While some schools with a large number of international applicants are seeing declines in that demographic, there is a national trend of fewer international applications; it will take some time to understand how much of this downturn, if any, is attributable to events in Charlottesville.

Our Dean of Admissions Greg Roberts has begun to frame the events of August 11 and 12 as a positive opportunity for students to make a difference. He emphasizes to prospective students that Charlottesville is at the center of world attention on issues of equity and justice, and there is no better place to study with top faculty scholars, who will empower the next generation to tackle the world’s most challenging social issues. I agree. There has never been a better or more important time to be a student at UVA.

Sincerely,



Tom Katsouleas
Executive Vice President & Provost

SCHOOL OF ARCHITECTURE

Responses to Events of August 11 and 12

Immediately following the events of Aug. 11 and 12, School of Architecture Dean Ila Berman wrote and shared a letter strongly denouncing the events. This letter was emailed to the Architecture School community: faculty, students, staff, and alumni (see an [excerpt](#) from her letter). Many alumni took time to respond back to Dean Berman and shared their support and sadness.

Dean Berman addressed the events of Aug. 11 and 12 during two key events at the beginning of the Fall 2017 semester: our Orientation events for new students on Aug. 18-21 and our first All-School Meeting, held on Aug. 25. Many School of Architecture faculty participated in the curriculum planning response that was organized by Bonnie Gordon during the week preceding the beginning of classes. That information was gathered and distributed to all faculty and teaching assistants. The National Organization of Minority Architecture Students (NOMAS) UVA chapter held a special meeting and responded to these events in their annual Student Competition Project at this year's NOMAS Conference in Houston. The student-led Wellness Committee also held a town hall meeting. Finally, the School of Architecture has two proposals that were submitted for consideration in response to the Provost's Call for Flash Funding: *Unity Art Piece at Water and 4th* (not awarded) and *A New Vinegar Hill* (awarded).

Notable Events

Visiting faculty **Andrew Kudless**, founder of MATSYS, in collaboration with Assistant Professor of Architecture Michael Beaman and Fabrication Manager Melissa Goldman, taught a design-build workshop focused on the emergent relationships between architecture, engineering, biology and computation. The workshop involved architecture students (both undergraduate and graduate) in designing, fabricating and constructing a full-scale pavilion, titled [Lumina](#), presented at the Bicentennial Celebration on the Lawn. Andrew is a designer based in Oakland, California and is an Associate Professor of Architecture at California College of the Arts.

Faculty Recruitment

The School of Architecture welcomed several notable faculty and staff this fall. Among them is John Comazzi, Associate Professor, who joins the faculty as the Director of the Design Thinking Concentration. As part of the University's "Cluster Hiring Initiative," Comazzi has partial appointments in the School of Nursing and the Curry School of Education where he collaborates

on interdisciplinary teaching, research, and curriculum development. Prior to joining the faculty at the University of Virginia, he held teaching positions at the University of Michigan (Lecturer 1999-2006), and the University of Minnesota (Assistant Professor 2006-2012, Associate Professor with Tenure 2012-2017) where he was the Director of the Undergraduate B.S. Degree Program (Major in Architecture) from 2012-2015.

Research

Led by Principal Investigator, Dean Ila Berman, the National Science Foundation awarded UVA a grant of \$495,280.00 for the project title: ***Polycentric Development Toward the Vision of 21st Century Main Street in Virginia***, under The Smart and Connected Communities (SCC) program. The Smart and Connected Communities (SCC) program supports strongly interdisciplinary, integrative research and capacity-building activities that enable sustainable change and enhance community functioning. Instead of trying to connect under-connected communities to nearby large cities, this proposal aims to develop economic opportunities within the communities themselves. The research will be led by the University of Virginia, with 14 partner organizations.

Faculty Honors & Accomplishments

Jot Carpenter Teaching Award: In 2000, the American Society of Landscape Architects created The Jot D. Carpenter Teaching Medal to celebrate the outstanding life and career of Professor Jot D. Carpenter, FASLA, past president of the ASLA. This award, given annually, recognizes an individual who has made a sustained and significant contribution to landscape architecture education. The School of Architecture at UVA is proud to share that Elizabeth K. Meyer, Merrill D. Peterson Professor of Landscape Architecture, is the 2017 recipient of the Jot D. Carpenter Teaching Medal. (<http://www.arch.virginia.edu/news/node/2803>)

National Endowment for the Humanities Grant (\$157,956.00) was awarded to Lisa Reilly, Associate Professor of Architectural History for her proposal *Thomas Jefferson: The Public and Private Worlds of Monticello and the University of Virginia*. (<https://news.virginia.edu/content/summer-institute-k-12-teachers-puts-jefferson-under-microscope>)

African-American-led Redevelopment in Charlottesville: A New 'Vinegar Hill' was awarded a Provost's Office Flash Funding grant. Collaborator: Assistant Professor of Architecture, Elgin Cleckley, with Christine Mahoney and Bevin Etienne from the Batten School, and Charlottesville community leaders, city councilors, Wes Bellamy and Kathy Galvin. (<http://batten.virginia.edu/node/1615>)

COLLEGE AND GRADUATE SCHOOL OF ARTS & SCIENCES

Responses to Events of August 11 and 12

The College and Graduate School of Arts & Sciences launched a series of special meetings, events, and added programming in response to the events of Aug. 11 and 12 on our Grounds and in Charlottesville. A detailed list can be found here: <http://as.virginia.edu/in-response>

School-Specific: The Democracy Initiative

The College is launching its new Democracy Initiative, a research, teaching, and public engagement effort. The academic planning for this initiative began nearly two years ago, with a focus on urgent issues related to democracy worldwide—like religious pluralism, corruption and authoritarianism, and refugees and immigration. Especially now, with the events of Aug. 11 and 12 fresh in the minds of our community, the College must provide leadership in addressing issues such as racism; anti-Semitism; peaceable assembly; and the open, free, and unintimidated exchange of thought and speech. Calls for proposals for the initial “Democracy Labs” were released to the faculty in September. More details about the Democracy Initiative are available here: <http://as.virginia.edu/democracy-initiative>

School-Specific: Curricular Reform

The new undergraduate curriculum pilot launched this fall, thanks largely to the work of the College Fellows, the inaugural group of twelve A&S faculty members charged with designing the new Engagements courses. The New College Curriculum Pilot was filled to capacity with 600 first-year College students. The Engagements Lecture Series was also launched, bringing thought leaders from across the nation to Charlottesville for dynamic talks designed to provide a shared and transformative academic experience for students in the new curriculum. The first talk featured Margot Lee Shetterly, author of *Hidden Figures*, on Sept. 11, 2017.

School-Specific: Carter G. Woodson Institute for African-American and African Studies Earns Department Status

Effective this year, the Woodson Institute is now a full-fledged department in the College. Since its inception in 1981, the Institute has promoted interdisciplinary and collaborative research on and interpretation of the African and African-American experience. Department status will provide more autonomy in faculty hiring, making tenure appointments, and shaping academic programming.

School-Specific: UVA London First Program Launched

Debuting in the fall of 2017, this new study-abroad program offers incoming first-year students admitted to the UVA's College and Graduate School of Arts & Sciences an intensive experience of global citizenship, small-classroom learning, and interdisciplinary education in London. The College plans to replicate this model in other celebrated world cities where UVA has key partnerships.

Research

In July, the Resilience Institute was selected to be UVA's third Pan-University Institute through a competitive process. Led by Professor Karen McGlathery from the Department of Environmental Sciences, the Institute will leverage strengths across Grounds in environmental science, engineering and policy as well as new cluster hires. It will focus on problems ranging from the effect of climate change on coastal erosion, to the more frequent occurrence of 100-year storms, to the restoration of dead rivers caused by massive urbanization.

Faculty Recruitment

Marine chemistry researcher Scott C. Doney, one of the world's foremost experts in climate science, joined the Arts & Sciences faculty this fall as UVA's first Joe D. and Helen J. Kington Professor in Environmental Change. His arrival coincides with the hiring of Lawrence E. Band, an eco-hydrologist known for his groundbreaking research on natural and urban watersheds and their role in mitigating and adapting to climate change, flooding and drought, and the provision of high-quality freshwater. Band now serves as the College's Ernest H. Ern Professor of Environmental Sciences and also holds a joint appointment with the School of Engineering and Applied Sciences.

Faculty Honors & Accomplishments

Rachel Most, the College's associate dean for undergraduate academic programs since 2014 and a professor of archaeology, received UVA's 2017 Elizabeth Zintl Leadership Award. Most has devoted 23 years – most of that time as an assistant dean – to enhancing the student experience, from advising students to implementing the Student Information System, known as SIS, to helping reform the College's two-year general education curriculum.

FRANK BATTEN SCHOOL OF LEADERSHIP AND PUBLIC POLICY

Responses to Events of August 11 and 12

Batten's Christine Mahoney, Director of Social Entrepreneurship @ UVA, along with Batten's Bevin Etienne, the School of Architecture's Elgin Cleckley, and City Councilors Wes Bellamy and Kathy Galvin were recently awarded funding through the Provost's Flash Funding program for a project to create a "New Vinegar Hill." The project aims to draw on the expertise, research and resources of the University to proactively support the building of a strong and growing black middle and upper class through a robust African-American community-led redevelopment initiative, including affordable housing, entrepreneurship and career pathways.

Batten Launches Two New Centers

Batten's Craig Volden, along with Alan Wiseman, Professor of Political Science at Vanderbilt University, launched the Center for Effective Lawmaking (CEL) on Sept. 26 at an event on Capitol Hill. The CEL stems from Craig's acclaimed research on Congress members' ability to advance agenda items through the legislative process and into law. The launch featured a panel discussion on effective lawmaking with U.S. Rep. Elizabeth Esty, D-Conn., U.S. Rep. Lamar Smith R-Texas, and U.S. Rep. Steve Cohen, D-Tenn.

On July 20, the Batten School, in partnership with *Foreign Policy* magazine, hosted a conference entitled "The Future of National Security Policy: Balancing Threats and Interests in the Digital Age." The event, held at historic Decatur House in Washington, DC, marked the launch of the Batten School's National Security Policy Center. Senior leaders from the academy and the public and private sectors contributed to two afternoon panels on managing intelligence and security in a digital age, and rebuilding deterrence to address new adversaries and technologies. The evening concluded with a keynote conversation featuring Michele Flournoy, who served as Under Secretary of Defense for President Obama, and Robert Zoellick, who served as President of the World Bank, Deputy Secretary of State, and U.S. Trade Representative. The audience included national security policymakers, media representatives, and Batten students and alumni.

Batten Faculty Launch Justice Tech Lab

Batten's Jen Doleac launched the Justice Tech Lab—a project to develop effective, scalable solutions to some of the most pressing criminal justice challenges. The Lab also includes Batten professors Ben Castleman and Sophie Trawalter as research affiliates.

Batten Hosts VA Gubernatorial Debate

On Oct. 9, the Batten School, along with UVA-Wise and the Southwestern Virginia Technology Council, co-hosted the final televised gubernatorial debate between Democrat Ralph Northam and Republican Ed Gillespie. Batten's Ray Scheppach and Andy Pennock played primary roles in preparing for the debate.

Student Honors & Accomplishments

Two undergraduate students and three graduate students will join the inaugural class of Frederic S. Bockock Fellows; they represent the following policy areas: criminal justice, national security, refugee, environmental, health, and labor policy. Within the Master's in Public Policy cohort, three students and one alum were named as finalists for the U.S. government's prestigious Presidential Management Fellowship program. With only 6% of the applicants selected this year from the national pool, this was an exceptional achievement, particularly in comparison with the numbers of fellows at other peer programs.

CURRY SCHOOL OF EDUCATION

Responses to Events of August 11 and 12

Dean Pianta wrote a [letter to the Curry community](#), arranged a Curry team-building event on Oct. 25th called “Responding to Conflict: Dialogue Skills for Challenging Times”, and wrote an article published in the *Washington Post* titled “[Charting a path forward after Charlottesville](#)”. Finally, each year, the Curry Diversity Action Committee, in consultation with Curry community members, chooses a book to serve as the Common Read. The Common Read is a signature, Curry-wide event that provides opportunities for discussion with students, faculty and staff. On-going workshops are open to the Curry community, and faculty are encouraged to incorporate the subject matter into their courses throughout the year. The book selection this year was changed to *Why Are All the Black Kids Sitting Together in the Cafeteria? And Other Conversations About Race*, due to the events on Aug. 11 and 12.

Notable Events

The Curry School’s K-12 Advisory Council, with members from 66 school divisions across Virginia and several Curry faculty, met in Charlottesville to discuss the following topics: the upcoming Teacher Shortage Summit with Governor McAuliffe and Dean Pianta, Using Simulation in Teacher Training, Framing Civil Conversations in the Classroom, and an update on the Council’s signature project, SCOPE (School Communities of Practice for Excellence).

School-Specific: New Ph.D.

A new Ph.D. Program was launched called “[Language Education in Multilingual Contexts](#)”, addressing the high need for more research that helps teachers better understand how to serve the growing population labeled as “English learners” or “dual-language learners.”

Global

Kyrgyzstan is seeking Curry’s expertise in school reform. The Kyrgyzstan government recently reached out to educational researchers at the Center for Advanced Study of Teaching and Learning (CASTL) at the Curry School. The country’s leaders acknowledge that student performance in their country is among the poorest in the world. In order to change this, Kyrgyzstan implemented a new school experience aimed at 5 and 6-year-olds. The goal is to have children better prepared and close the existing education gap. Over 2000 schools are participating in the project, intended to improve future academic outcomes. CASTL will help guide the evaluation efforts and consult on how to interpret the findings.

Research

Curry was recently awarded over \$3M in IES grants. Professor Dewey Cornell was awarded a \$1M school safety grant from the U.S. Department of Justice to continue his school climate survey research. The purpose of the project is to improve the use of school climate assessment in Virginia secondary schools and bridge critical research-to-practice gaps.

Professor Derrick Alridge is creating [a new research center](#), the *Center on Race and Public Education in the South*, as a hub for producing research, building community and driving change in education policy.

Rankings

In addition to moving up in the national rankings to the #18 ranked education school in the country, the Curry School is now also ranked high globally at # 13 in the world in the 2017 *Academic Rankings of World Universities*.

Advancement/Major Gifts

- [Stern Family Seeds UVA Center for Autism](#) - An inaugural \$150,000 gift to the Curry School Foundation's [Autism Pathways Fund](#) will jumpstart efforts already underway to establish a University of Virginia Center for Autism.
- The Curry School Foundation has raised \$755K in major gifts Q1 FY 18.

Alumni

Curry School alum [Ben Williams has been named the founding Principal](#) of the District of Columbia public schools' first all-male college preparatory high school. The Ron Brown High School is the only such academy in the nation's capital and one of just a few in the country.

Matt Shields, science and engineering teacher at Charlottesville High School and Curry School alum, used the momentum from a successful science club called BACON in developing a [five-year inventive engineering curriculum](#) starting in middle school through high school.

DARDEN SCHOOL OF BUSINESS

Responses to Events of August 11 and 12

Darden [responded to the events of August](#) by holding a community dialogue to discuss the racism, hatred and violence that took place after white supremacists descended on the city of Charlottesville — and to plot a path forward. [Business schools around the globe](#) shared their support. Darden student leaders also took action; for example, Consortium students led a unity event and MBA students formed a safety committee.

Faculty Recruitment

Darden welcomed six new faculty members in August to the areas of Finance, Marketing, Quantitative Analysis, and Technology and Operations Management. Half are women, five of the six are international, and they hail from schools like HBS, INSEAD, Copenhagen Business School and University of British Columbia's Sauder School.

Enrollment

- In August, Darden welcomed the MBA Class of 2019, which has a record percentage of women, under-represented minorities and global students. Average GMAT increased to a record 713, and the volume of applications rose by 10 percent.
- Darden also enrolled 129 students in the Executive MBA Class of 2019, including 66 students based in the Rosslyn cohort. The Executive MBA students have 12 years of work experience on average. With the Classes of 2018 and 2019 Executive MBAs, more than 120 students are now studying for the Darden MBA based in Rosslyn.
- We have experienced a decline in applications for the first of three rounds to the full-time MBA. We suspect that the alarming events in Charlottesville and the subsequent international press coverage are having an impact. Round 2 applications are due January 9, and then Round 3 in April, and the Future Year Scholars program for college seniors by the summer.
- In September, Darden announced Dawna Clarke as executive director of admissions and financial aid, who is widely known as a leader in the field.

School-Specific: New Programs

Darden and UVA's Data Science Institute welcomed this academic year the first cohort of their new dual-degree: an MBA/Master of Science in Data Science (MBA/MSDS), launched last spring. This innovative degree allows students to earn both degrees in just two years, and we

anticipate additional demand for the next incoming class with a full admissions cycle for both programs.

This fall, Darden and the McIntire School of Commerce are partnering to sponsor a new joint degree – the first sponsored by two schools of the University – a Master of Science in Business Analytics. The degree for working professionals will be delivered at Darden facilities in Rosslyn, VA. The degree is currently in the approval process.

Advancement/Major Gifts

Fiscal Year 2017 results yielded the best fundraising year in the 21st century for Darden and second-best ever, generating more than \$30 million in contributions. The Darden Annual Fund reached an all-time high of \$5.4 million, and the School raised \$13.7 million in new commitments for student scholarships.

Rankings

In the *Forbes* [2017 Best Business Schools](#) ranking, Darden rose five places to No. 11 — the second-highest jump among Top 25 schools. As strictly a measure of return on investment, this ranking reflects increased affordability and accessibility combined with strong career outcomes for the Class of 2012.

Student Honors & Accomplishments

The Class of 2017 achieved record salaries. Of First Year MBA internship seekers, 100 percent secured positions. This summer, 22 ventures worked in the i.Lab at UVA Incubator.

Facilities

Darden secured a major gift from the Sands Family to lease a new 40,000-square-foot-facility on the top two floors of a high-rise in the Rosslyn district of Arlington, Virginia, with multi-use classrooms, executive space and offices. The space will open in Spring 2018.

SCHOOL OF ENGINEERING AND APPLIED SCIENCE

Responses to Events of August 11 and 12

Following the white supremacist rallies at UVA and in Charlottesville, UVA Engineering Dean Craig Benson sent messages of support and update to students, faculty and staff. Dean Benson and Engineering Board of Trustees President Dave Miller also co-authored a [message to alumni](#). The Engineering Office of Diversity & Engagement hosted a healing hour for faculty and students and launched an advertising campaign (print, digital and radio) for the second-annual [Excellence through Diversity Distinguished Learning Series](#). The Office of Academic Affairs held faculty and staff discussion sessions, and the Office of Undergraduate Studies surveyed undergraduate students to learn their needs. The Engineering School also made available to the entire University its previously [planned faculty session with Shaun Harper](#), the Clifford and Betty Allen Professor in Urban Leadership and director of the Race & Equity Center at the University of Southern California. Executive Associate Dean for Research Pamela Norris and Associate Dean for Diversity & Inclusion John F. Gates presented talks during the University's Dialogues on Race and Inequity.

Research

UVA Engineering's focus on bold research in areas of societal need is earning results: Sponsored research funding increased by 36 percent between fiscal years 2016 and 2017, to \$60 million in FY2017 compared to \$44 million the prior fiscal year. The Engineering School drove the University of Virginia's overall sponsored research funding increase of 10 percent during the same time period. Dean Craig Benson and Executive Associate Dean for Research Pamela M. Norris attribute the increase to a focused, strategic approach - bringing Engineering School faculty's unique, interdisciplinary strengths to bear on complex engineering challenges in targeted areas where UVA can make a difference, including medicine, cyber and sustainability. Engineering faculty members also are increasingly thinking big and bold with their research proposals: In FY2016, faculty submitted six proposals that were more than \$1.5 million each. The following year, faculty submitted 40 such proposals. In FY2017, there were 12 proposals of more than \$3 million each, compared to only one the year before. Most of these proposals are still under review, but a few have already been funded. Read more: <http://bit.ly/uvaengineeringresearch>

Diversity

UVA Engineering is pursuing excellence through diversity in recruiting and ensuring the success of outstanding, diverse faculty and students. Associate Dean for Diversity and Inclusion John F. Gates partnered with UVA Engineering's Advancement team to attract a \$15 million gift from

the A. James and Alice B. Clark Foundation, which was matched by a \$15 million gift from the Bicentennial Scholars Fund the Board of Visitors created last year. The \$30 million endowment is establishing the A. James Clark Scholars program with academic and financial opportunities for undergraduates who are underrepresented in engineering. (Read more: <http://bit.ly/uvaclark>) The Engineering School also is hosting UVA's second-annual Excellence Through Diversity Distinguished Learning Series, which thus far has featured NIH Director Francis Collins, social justice attorney Ronald Sullivan and Professor Cornel West. Other featured speakers this year will include Shankar Vedantam, host of NPR's "Hidden Brain," political strategist Ana Navarro and scholar/writer Angela Davis. Read more: <http://bit.ly/uvadiversityseries>

Graduate and Undergraduate Enrollment

UVA Engineering's graduate program has taken a leap forward with a 68 percent increase in incoming Ph.D. students for 2017 and overall the highest graduate enrollment in a decade, thanks to a strategic focus on research and education under the leadership of Executive Associate Dean for Academic Affairs Maite Brandt-Pearce and Graduate Programs Director Shannon Barker. The increase is attributable in large part to a new emphasis on funding support for faculty who want to recruit excellent graduate students to help grow their research programs. In October 2016, UVA Engineering launched a \$5 million Graduate Fellows Initiative, jumpstarting the program by allocating \$2 million of School funds for one-to-one matches of donations of \$50,000 or more. The University also has helped bolster the School's fellowship offerings. UVA Engineering applied for a Strategic Investment Fund grant from the University to increase the diversity of the graduate student body. In December 2016, the Board of Visitors awarded the School \$6.4 million, which will be used to supplement the funding available to support a cohort of diverse graduate students. The School's undergraduate program also had higher enrollment for fall 2017, with a total enrollment of 2,762 students compared to 2,695 last academic year.

Student Honors & Accomplishments

The Robert Wood Johnson Foundation named UVA Engineering graduate student Samantha Melinda Perez a Health Policy Research Scholar, a program that will provide her with \$30,000 annually for up to four years. She is one of two students who are the first engineers to be named Health Policy Research Scholars. Perez wants to blend her biomedical engineering skills in fighting pancreatic cancer with public policy to create a healthier society. Read more: <http://bit.ly/engineerperez>

SCHOOL OF LAW

Responses to Events of August 11 and 12

Dean [Risa Goluboff](#) wrote a letter to the Law School community and was then named chair of a University of Virginia working group of deans and other community members to lead efforts in assessing the University's response to the events of last weekend. Part of the working group's response was developing a web site: <http://response.virginia.edu/>. To hear more about how students responded, visit <http://content.law.virginia.edu/news/201709/after-charlottesville-protests-taking-care-each-other>.

Alumni

James E. Ryan, a 1992 graduate and former professor of the University of Virginia School of Law, has been chosen as the next president of the University of Virginia. His term begins Oct. 1, 2018.

A leading authority on law and education, Ryan has been dean of the Harvard Graduate School of Education since 2013. After earning his undergraduate degree summa cum laude at Yale University, Ryan attended UVA Law as a Dillard Scholar and graduated first in his class. Following law school, he clerked for then-Chief Judge J. Clifford Wallace of the U.S. Court of Appeals for the Ninth Circuit and Chief Justice of the United States William Rehnquist before working as a public interest lawyer.

As a professor at UVA Law from 1998-2013, Ryan taught law and education, constitutional law, land use law and local government law, and received several awards for his teaching and scholarship. From 2005-09 he served as academic associate dean, a role now known as the vice dean. He was an instructor of the [Supreme Court Litigation Clinic](#), where he argued *Abbott v. United States*, and helped establish and was director of the Law School's [Program in Law and Public Service](#). He has served on the U.S. Department of Education's Equity and Excellence Commission since 2011. Immediately prior to joining the faculty, he worked for the Iran-U.S. Claims Tribunal and as a Gibbons Fellow in Public Interest and Constitutional Law in Newark, New Jersey.

Faculty Recruitment

Farah Peterson, a legal historian whose focus has been statutory interpretation, will join the University of Virginia School of Law faculty in January as an associate professor. Peterson holds a Ph.D. in American history from Princeton University. She earned her J.D. from Yale Law School,

and received her bachelor's in history from Yale as well. After law school, Peterson clerked for Associate Justice Stephen Breyer at the U.S. Supreme Court and Judge Guido Calabresi at the U.S. Court of Appeals for the Second Circuit.

School-Specific: Champion of Justice Award

The University of Virginia School of Law received the inaugural Champion of Justice Award from the Charlottesville-based Legal Aid Justice Center at an event Saturday evening celebrating the center's 50th anniversary. Legal Aid created the award "to recognize an extraordinary individual or group who has made a significant contribution to justice for all in Virginia over a significant period," according to Executive Director Mary Bauer '90. The Law School community was not only integral to the center's creation, but it has facilitated its efforts to provide legal services to the poor ever since. Working with LAJC, students gain experience helping clients under the supervision of practicing attorneys through the center's clinics and campaigns, with faculty and alumni often taking part in the efforts.

LIBRARY

Responses to Events of August 11 and 12

- The Library held a town hall meeting on Aug. 14 to discuss the events of the weekend and begin to talk about Library response.
- The Library began an initiative to collect both physical and digital materials related to the Aug. 12 weekend; that initiative continues. Information here: <http://digitalcollecting.lib.virginia.edu/rally/>
- We delayed the opening of the 100 Objects Exhibition (<http://100objects.lib.virginia.edu/>), and we made the decision to remove an item from the exhibition. The item was a cross that was burned in the yard of Sarah Patton Boyle, a faculty wife and supporter of integration in the 1950s. We had been talking about whether or not to include the physical cross in the exhibition; after Aug. 11 and 12 and discussions with members of the University and Charlottesville community, we decided not to. We are also committed to holding programming surrounding the cross and the questions it raises in the spring semester.
- The Library hosted Dialogues on Race and Inequity on Sept. 23. This was a continuation of the programming that was cancelled on Aug. 12. These talks, facilitated by faculty, staff, and students, covered subjects such as constitutional rights and citizenship; community dynamics and polarization; local history; and a variety of other topics that challenge or undergird a civil democracy. The discussions were held in Alderman and adjacent libraries and were free and open to the public.
- The Library is joining Charlottesville Public Schools, Albemarle County Public Schools, and the Jefferson-Madison Regional Library in coordinating a One Book program for the Charlottesville area based on the young adult novel *The Hate U Give* by Angie Thomas.

Library-Specific: Library's Bicentennial Exhibition of UVA History Opens

A new exhibition examining the history of the University, [*The University of Virginia in 100 Objects*](#), opened in August in the main gallery of the Harrison Institute and Small Special Collections Library. Based on the book [*Mr. Jefferson's Telescope*](#) (UVA Press, 2017), and featuring artifacts from the Albert and Shirley Small Special Collections Library, other University entities, and private collections, *The University of Virginia in 100 Objects* commemorates UVA's Bicentennial. The one hundred artifacts included represent moments from two centuries of UVA history in an exhibition that ranges across space as well as time—seventy-nine objects are on display in the

galleries of the Harrison/Small, and twenty-one more may be found at sixteen satellite sites around Grounds.

Recruitment

In August of 2017, Brenda Gunn, formerly the Janey Slaughter Briscoe Archivist for the Dolph Briscoe Center for American History at the University of Texas at Austin, joined the University of Virginia Library as Associate University Librarian for Archives and Special Collections. She has a Masters of Library and Information Science from UT Austin's School of Information, as well as a Master of Arts in English and a Bachelor of Arts in History from the University of Texas at Tyler.

Library-Specific: Library Receives Stanley and Lucie Weinstein Collection

In September, the University Library realized a bequest from the estate of Stanley Weinstein, a specialist on East Asian Buddhism, of his significant collection of scholarly books on Buddhism, which focuses particularly on Buddhism in China and Japan, and includes substantial holdings on Asian arts collected by Weinstein and his wife, Lucie. This collection of nearly 11,000 volumes will make the University one of the major holders of Buddhist materials in the country.

Upon Mr. Weinstein's death on September 17, the collection, packed in hundreds of boxes, was shipped to Alderman Library. The entire collection needs to be carefully assessed by our preservation and acquisitions team, but a preliminary review suggests that some mold issues will need to be remediated and many items will need re-housing due to binding issues. In addition, the Library may need to contract consultants with the requisite language expertise and the complementary knowledge of publishing history and bibliography to fully evaluate the Japanese portion of the collection. The Library is seeking resources to help offset costs associated with processing.

Some of the materials will reside in the Albert and Shirley Small Special Collections Library, but the bulk of the collection, once processed, will be made available to scholars in the Asian Studies Room, which will be renamed the Stanley and Lucie Weinstein Buddhist and Asian Studies Library. The Library is deeply grateful to the Weinstains for this bequest, which will immeasurably enhance the study of Asian religions at UVA and beyond.

Library-Specific: Expansion of Libra

The Library has expanded the University of Virginia's scholarly repository, [Libra](#), to include [LibraOpen](#), which already includes dissertations, theses, and data. LibraOpen offers more options for UVA faculty and researchers to openly share their scholarship.

MCINTIRE SCHOOL OF COMMERCE

Responses to Events of August 11 and 12

During the first week of classes, the McIntire Office of Diversity, Equity, and Inclusion joined with McIntire student leaders to hold four open community conversations for faculty, staff, and students. The small, interactive sessions provided opportunities for community members to come together, share feelings, and encourage each other. Statements such as “I am feeling.....” and “This is impacting me because...” initiated the discussions, providing participants with shared experiences and the opportunity to individualize the experience. Surprisingly, a majority of the participants were staff employees, highlighting the fact that this group may require such opportunities to discuss issues of concern. Additional small *COMMunity Dialogues* with students, faculty, and staff take place weekly throughout the semester through McIntire’s Faculty Staff Ally Program.

Notable Events

The Center for Business Analytics Hosted the Fourth Annual [Business Analytics Colloquium](#). The fourth annual installment of the one-day event delved deep into the growing fields of automation and artificial intelligence (AI). A lineup of expert panelists and more than 25 leading industry partners discussed the many trends affecting the digital market ecosystem and customer journey.

School-Specific: New Program

McIntire and Darden faculty and staff continue to work on an unprecedented multi-school degree program – M.S. in Business Analytics. The degree is a one-year, cohort-based master of science program designed for working professionals, focusing on how to create business value by means of modern quantitative analysis techniques.

Enrollment

- Immediately after its #2 ranking by *The Economist*, the M.S. in Commerce Program [welcomed its 10th class](#), consisting of 124 students. One in five students is international.
- McIntire’s [M.S. in Global Commerce](#) welcomed a full class of 60 students into its second class, with students from Austria, Belgium, China, France, Germany, Italy, Lebanon, Netherlands, Poland, South Korea, Spain, Switzerland, Taiwan, United Kingdom, United States, and Vietnam.

Global

- McIntire is offering undergrads more than 10 global commerce immersion courses. Highlights include *Innovation and Consumption in India & UAE*; *Technology Innovation & Entrepreneurship in the Start-Up Nation: Israel*; and *Sustainable Practices in Denmark & Sweden*.
- In 2017, the M.S. in Commerce global immersion experience sent 116 students on trips to Greater China, Europe, Latin America, Southeast Asia, the UAE, and India.

Advancement/Major Gifts

The McIntire Development team was pleased to exceed its [Annual Fund goal](#) of nearly \$4M.

Research

- With a grant from the National Science Foundation aimed at employing analytics to tackle “societal grand challenges,” Ahmed Abbasi’s team is utilizing data to develop a mobile-based, holistic, patient-empowered platform that, when paired with wearable devices outfitted with pollution sensors, can track warning signs and alert patients and physicians to possible problems related to stroke.
- IT Professor Ryan Wright is co-author of an ongoing study calling on large organizations to help thwart phishing attacks and other socially engineered threats by building a human firewall. The research, which began in September 2015, is supported by a three-year \$500,000 grant from the National Science Foundation.

Student Honors & Accomplishments

- Several McIntire students were [named Royster-Lawton Fellows](#) in Social Entrepreneurship.

Alumni

- Commerce Career Services released annual career placement data via the *Destinations Report* (highlights [here](#)).
- Haley Alvarez (McIntire '15) is [on her way](#) to becoming the next MLB manager.
- The Dig Inn restaurant chain, co-founded by alum Andrew Jacobson (McIntire '05), is taking New York City and Boston [by storm](#).

SCHOOL OF MEDICINE

Responses to Events of August 11 and 12

School of Medicine employees, doctors and residents were widely acclaimed for their participation in Health System response efforts on Aug. 11 and 12. In addition to sending emails to the entire School of Medicine community, Dean Wilkes and his cabinet hosted several town halls. More than 250 students and faculty attended a town hall on August 14 and additional sessions were hosted for medical students, for faculty, and for staff.

Research

The School of Medicine has administered its first dose of an experimental immunotherapy for pediatric acute lymphoblastic leukemia that has resisted other forms of treatment. The approach, known as chimeric antigen receptor (CAR) T-cell therapy, takes a person's own immune cells and genetically modifies them with the goal of making them more effective cancer killers. <http://newsroom.uvahealth.com/2017/09/27/teen-1st-va-receive-gene-therapy-uva-clinical-trial/>

Gene editing using the CRISPR system is transforming genetic research and could be poised to transform the treatment of genetic diseases such as hemophilia and cystic fibrosis. Now a School of Medicine researcher has found a safer and highly efficient way to use the system to silence genes. Mazhar Adli, PhD, and his team have developed a technique to prevent genes from carrying out their function without causing the extensive DNA damage the current approach requires. <http://newsroom.uvahealth.com/2017/07/11/new-way-shut-off-genes-speeds-battle-genetic-diseases/>

Notable Events

Dr. Kate McManus, an assistant professor of infectious diseases and international health at the University of Virginia, and her colleague at the UVA School of Medicine, Dr. Rebecca Dillingham, who directs UVA's Center for Global Health, witness firsthand parallel crises of serious infectious diseases spread via intravenous drug use and addiction. Dillingham, an associate professor of infectious diseases and international health, explained that one of the big hurdles of the opioid crisis is that it is often treated in parts, rather than approached as a whole. In an effort to build greater lines of communication between the many community partners and health care specialties who deal with different aspects of the opioid crisis, McManus and Dillingham hosted a two-day public symposium on the topic, "Best Practices in Community Mobilization in Response to Substance Use Related Epidemics Conference," put on by UVA's Center for Global Health, Center for Global Inquiry & Innovation and Center for Health Policy. The purpose of the symposium was to share past strategies that have been successful in combatting the opioid

epidemic, as well as to brainstorm opportunities for success.

Pinn Hall (formerly Jordan Hall) was dedicated in honor of Vivian Pinn, M.D., a 1967 graduate of UVA's School of Medicine, the only woman and only African-American in her class. She eventually became the first director of the Office of Research on Women's Health at the National Institutes of Health.

School-Specific: Medical Center Certification

For providing high-quality care for stroke patients with complex health needs, the [University of Virginia Stroke Center](#) at UVA Medical Center has received national certification as a Comprehensive Stroke Center. UVA is just one of just three stroke centers in Virginia – and the only center in Charlottesville and the Shenandoah Valley – to earn Comprehensive Stroke Center certification from the Joint Commission, an accrediting group for hospitals, along with the American Heart Association and the American Stroke Association. The certification follows a site visit where surveyors measure how well stroke centers comply with stroke care standards and use evidence-based guidelines to provide the best care. Approximately three percent of hospitals nationwide have earned this Joint Commission certification.

Faculty Honors & Accomplishments

Business Insider saluted Kipnis' brain discovery as the biggest breakthrough ever made in Virginia as part of a list of the biggest discoveries in every state. The discovery overturned decades of scientific teaching, which had long held that there was no direct link between the brain and the lymphatic system. The presence of tiny vessels connecting the two, as identified by Kipnis and UVA's Antoine Louveau, transformed how scientists think about the brain and the immune system's relationship to it. <https://news.virginia.edu/content/business-insider-uva-breakthrough-biggest-discovery-made-virginia>

Diversity

This year, for the first time, the School of Medicine promoted as many women as men to the rank of full professor. This is not just important here, but for women across the country. Nationally, women tend to apply for advancement to full professor at a lower rate and on a longer timeline than their male colleagues. As of 2015, representation of women at the rank of full professor had remained static in SOM for at least a decade at UVA, hovering around 50 professors, or 16 percent of all full professors. After conversations about barriers and obstacles, qualitative studies, and focus groups with those who had (and had not yet) made the choice to advance, 68 women in the School of Medicine are at the rank of full professor, up from 48 just two years ago and representing a 42 percent increase. This is a significant stride toward equity and justly rewarding our faculty for their hard work and dedication to the school.

SCHOOL OF NURSING

Responses to Events of August 11 and 12

After the Aug. 11 and 12 events, key School of Nursing leaders connected and reassured the many distressed students, parents, faculty and staff via email, in person, and through a sensitive, supportive, and determined presence at new and planned events focused on hate, recovery, and moving forward. Working tirelessly with Dean Fontaine, Associate Dean for Diversity and Inclusion Susan Kools attended new student orientations, hosted strategic meetings for UVA's diversity chiefs on planning and action, convened student groups to debrief and plot a path forward, and reassured new UVA parents at welcome events at Pavilion IX. With the dean, Kools circulated tips and guidelines for early class discussions, alerted the community to School-specific gatherings and trainings, mobilized School allies, specific student groups, and peers from across Grounds. A three-day #HoosInclusive "Hopes for Our Community" photo campaign in the aftermath of hate attracted many dozens of students, faculty & staff, lighting up the School's social media pages.

And there is more to come. The School of Nursing continues to promote discussion, cohesion, and compassion in its community. As our banner asserts, Respect Lives Here!

Notable Events

- UVA School of Nursing's first African-American graduate, Mavis Ford Claytor (BSN '70, MSN '85) – honored in spring 2017 as the McGehee Lecturer – returns in November when her portrait will be permanently placed in the School
- Jann Balmer, Beth Epstein and Richard Westphal inducted into the American Academy of Nursing, one of nursing's highest honors, bringing the School's tally of national academy fellowships to 43 and its number of Academy Fellows to 30
- Prof. Tim Cunningham led discussions on international and hospital clowning as part of July's Heritage Theater Festival
- Noted diversity expert Shaun Harper spoke at the School in August

Enrollment

- Clinical Nurse Leader applications (due Oct. 1, 2017) up 30% from 2016 (only one reported withdraw)
- 765 students (389 undergraduates, 376 graduate students) officially enrolled
- 40% of new students are from underrepresented and minority backgrounds
- More than 15% of students are male (>11% of undergrads, and >21% of grad students)
- 1,041 applications for 67 first-year spots, the School records its most competitive year in history – again

Advancement/Major Gifts

- A \$25,000 gift from the Woodard family enables nurse scientist Emma Mitchell and students to test HPV self-collection test distribution on UVA's Mobile Mammography bus, as part of the September 2017 Remote Area Medical event in Grundy, VA
- A new \$50,000 commitment for the Fontaine Fund was received, and we expect to close several more sizable gifts in the coming months

Research

- \$100,000 from UVA-INOVA & Healthspan Project Award, Jeanne Alhusen, PI – *A Mindfulness-Based Program for Eating Awareness Promoting Optimal Development (MB-PEAPOD)*
- \$119,000 Packard Foundation & \$313,000 THRIV grant, Jessica Keim-Malpass, PI – *A Protocol to Evaluate Scope of Services at Home and Community Based Medicaid Waivers for Children with Medical Complexity, and A Pragmatic Clinical Trial Evaluating Impact of Continuous Predictive Monitoring on Nurse-Driven Outcomes in an ICU*

Student Honors & Accomplishments

2016 BSN grad Jane Muir [pens an essay](#) on working in UVA's emergency department the weekend of Aug. 12, published online and in the fall issue of *Virginia Nursing Legacy*.